

Portfolio Holder Priorities 2013/14 Environment & Leisure

Provide great things for me to see, do and visit	
1	Upgraded play facilities (31 July) to be provided in St Thomas Pleasure Ground and a new splash play feature installed (end 2013). We will also complete the redesign and refurbishment of Flowerpot Skatepark (September 2013).
2	We continue to work with Parkwood Leisure to maintain and improve sporting and leisure facilities operated on behalf of the Council. We will monitor implementation of the agreed site by site improvement plans focussing on maintaining and improving the customer experience. Work will start on replacing the surface of the Arena running track so that regional events can be attracted to the city, that experienced and aspiring athletes in the city can train and improve their performance and to provide facilities for supporting those seeking to improve their fitness and well being.
Help me run a successful business in Exeter	
1	Proactively work with businesses to increase the number engaging with ECC as their Primary Authority. In addition, work with Trading Standards to enhance the Primary Authority offering.
2	Proactively work with businesses to reduce negative impacts on the public/public realm through the use of licensing and regulatory tools, and greater engagement with them over: <ul style="list-style-type: none"> • Food Hygiene Rating System; • Waste management; • Business litter; • Flyposting; • Customer nuisance (eg smokers congregating outside clubs)
Keep my city safe and looking good (Keep me/my environment safe and healthy)	
1	We will continue the 'looking good' systems redesign (now operating in seven Wards), with a view to introducing a new operating model for green space management, grounds maintenance and street cleansing in early 2014 based on more integrated working, greater empowerment of frontline staff to do what needs to be done and basing service delivery around the concept and demands of 'place' rather than traditional functional silos.
2	We will take action to improve the appearance of the children's burial area in Higher Cemetery, recognising that this is a place that has great sensitivity and strong emotional significance for many people. Initially, we will be focusing our efforts on making sustainable improvements to the drainage in this area which has an enormous impact on appearance during periods of prolonged wet weather.
3	Building on the 'looking good' redesign pilot, we will explore the potential for place-based service delivery, including partnerships with the County Council to deliver services on their behalf and place-based budgeting.

4	In partnership with HSE, Public Health, D&SFR, CoC and Trading Standards, launch an 'Estates Excellence' programme in Marsh Barton, focussing on health, safety and welfare of employees.
5	In light of concerns over 46% of catering premises surveyed for gas safety in 2013/14, implement a project in conjunction with Gas Safe, to encourage and ensure regular maintenance of gas appliances using qualified gas engineers.
6	In preparation for a revision of Licensing Policy due 2014, work with Licensing Committee Members on 4 key elements to enhance outcomes: <ul style="list-style-type: none"> • Pool of conditions (control of nuisance, CCTV, plastic glasses, etc); • Special licensing tools (e.g. EMRO, CIP, LNL, DPPO); • Voluntary schemes (Best Bar None, Purple Flag, Challenge 21 and 25, training staff, public health agenda) • Late night economy (late night refreshment, flexible opening hours).
7	Exeter Alcohol Violence & Night Time Economy (EAVNTE) – progress multi-agency actions to reduce alcohol-related violence, disorder and nuisance through the introduction of schemes such as: <ul style="list-style-type: none"> • Taxi marshals; • Safe Zones; • Taxi rank provision & siting; • Under-age sale of alcohol testing.
8	Introduce and co-ordinate a multi-agency Events Safety Advisory Group (ESAG) to ensure that public safety is appropriately safeguarded.
9	Comprehensively review the key factors contributing to Exeter's recycling rate and seek to re-invigorate recycling by a variety of actions including: <ul style="list-style-type: none"> • targeted interventions at those communities where recycling rates are lower than the norm, including working with public sector and private landlords to facilitate appropriate arrangements to encourage greater recycling; • broadening the Green Team partnership along with other educational programmes; • broadening the garden waste customer base.
10	Following a successful bid for DECC funding, progress development of a low emissions strategy which will contribute to the Air Quality Action Plan for Exeter.
11	Explore the use of licensing tools available to allow the management of concentration of gambling premises in a locality.
12	Conduct a review of the purposeful system of keeping people and the environment, safe and healthy.
Run the Council well	
1	In recognition of the continuing pressures on local government finance, I will be asking officers to review the opportunities for greater income generation and increased commercial awareness across my portfolio, using the principle – where it is appropriate to do so – that those services that are capable of generating income should at least be covering their costs.

2	In partnership with the Portfolio Holder for Sustainable Development & Transport, I will be reviewing the management arrangements for car parking assets that fall within my portfolio to explore whether a single management and enforcement regime can be introduced for all Council car parks to ensure that charging and other policies are consistently and fairly applied.
3	Joint Waste Management Board – proactively engage with exploring the potential for joint working in clusters across Devon in partnership with other councils.
4	Materials Reclamation Facility – in light of the development work for a Joint Waste Management Board and opportunities in terms of regional/national provision for recycling, a review of the MRF operation over the medium to longer term will be carried out to identify potential benefits.

Cllr Greg Sheldon
May 2013

